## **BALTIMORE COUNTY PUBLIC SCHOOLS**

**DATE:** April 20, 2010

TO: BOARD OF EDUCATION

**FROM:** Dr. Joe A. Hairston, Superintendent

SUBJECT: FINANCIAL REPORT – FOR THE MONTHS ENDING

**FEBRUARY 28, 2009 AND 2010** 

**ORIGINATOR:** J. Robert Haines, Esq., Deputy Superintendent

RESOURCE

**PERSON (S):** Barbara S. Burnopp, Chief Financial Officer

Patrick M. Fannon, Controller

## *INFORMATION*

Attached is the General Fund Comparison of FY2009 and FY2010 Revenues, Expenditures, and Encumbrances – Budget and Actual for the periods ended February 28, 2009 and 2010

## General Fund Comparison of FY2009 and FY2010 Revenues, Expenditures, and Encumbrances-Budget and Actual

These data are presented using Maryland State Department of Education categories. Amounts included reflect actual revenues, expenditures and encumbrances to date and do not reflect forecasts of revenues and expenditures. Figure 1 presents an overview of the FY2009 and FY2010 General Fund Revenue Budget. Figure 2 provides an overview of the FY2010 General Fund Expenditure Budget. Figure 3 compares the percent of the budget obligated as of February 28, 2009 and 2010. Figure 4 is a comparative statement of budget to actual revenues, expenditures and encumbrances.

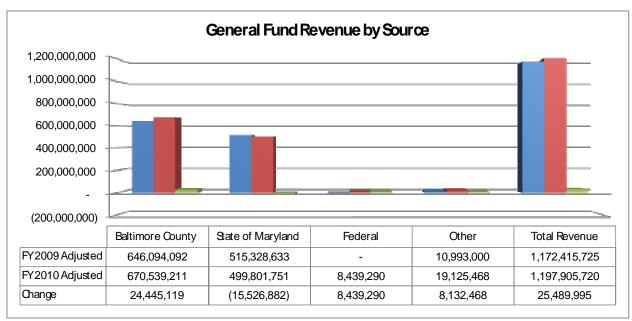


Figure 1

Year-to-Date Comparison

- *Baltimore County* The FY2010 county appropriation increased \$24.4 million, 3.78% over the FY2009 budget. County funds are drawn based on cash flow requirements. Year-to-date county revenue recognized is \$349.4 million, 52.1% of the budget, as compared to \$359.3 million, 55.6% of the budget for FY2009.
- State of Maryland The FY2010 state adjusted appropriation decreased \$15.5 million, 3.0% less than the FY2009 budget. The decrease in the budgeted revenue is a result of the state reducing aid to education because of overall state budget constraints. The majority of state funds are received bi-monthly in equal installments. As of February 2010, four of the state payments had been received. During February 2010 the county council approved a supplemental funding request of approximately \$1.2 million for funding by the state for the Aging Schools Program. These funds will be used to cover costs to be incurred for an approved list of projects.
- Federal The FY2010 federal budgeted revenue resulted from funding received under the American Recovery and Reinvestment Act. These funds are from a federal stimulus program to provide funding stabilization for stressed state budgets. These funds are to be received on a reimbursement basis. As of February 2010, approximately 39.8% of the funds had been received.
- Other Revenues The other revenue budget is comprised of re-appropriations of funds from the prior year's fund balance, out-of-county living arrangement payments from other local education agencies, which are estimated to be \$3.7 million and are generally collected at year-end, tuitions and sundry revenues. The budgeted revenue increased significantly over the prior year because of an \$8 million increase in re-appropriated fund balance to \$11 million from the \$3 million utilized in the prior year. The year-to-date revenue includes the re-appropriation of \$11 million of the prior year's fund balance, tuition and other revenues of approximately \$2.7 million.

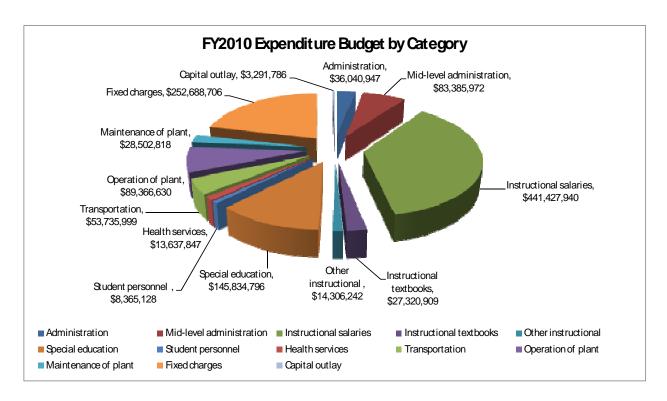


Figure 2 (Detail included in Figure 4)

Total Expenditures and Encumbrances – Year-to-date expenditures and encumbrances through February 2010 are \$771.7 million, 64.4% obligated compared to \$773.1 million, 65.9% obligated, for the same period in FY2009. Salary expenditures within categories that are primarily comprised of 12-month positions (e.g., administration, mid-level administration, operation of plant, maintenance of plant, and capital outlay) average 62.7% of the budget amount and are in line considering the percent of the fiscal year that has elapsed. Salary expenditures in categories with large concentrations of 10-month school-based personnel (e.g., instructional salaries, special education, student personnel, health services, and transportation) average 58.5% of budget, which is in line with the percentage of the school year that has elapsed.

The salary budget had a net increase of approximately \$14 million, which included \$23 million to provide step increases and salary restructuring for full-time employees. Additionally, the budget increase was offset by a reduction of \$4.9 million for the cost of 194 positions, which were transferred to the special revenue fund, and by \$5 million for anticipated salary turnover. The non-salary expenditures are budgeted for an overall increase of \$10.1 million, or 2.3% over the prior year. The increases in these expenditures are in a number of categories throughout the budget, including a \$2.5 million increase for instructional textbooks, an increase of \$1.8 million in operation of plant for utility expenditures, and an increase in fixed charges of \$8.4 million due to cost increases in health insurance, workers compensation, and payroll taxes. These increases were offset by a decrease of \$3.6 million in other instructional costs relating to networking costs which were incurred last year; a \$1 million decrease in maintenance of plant resulting from a reduction in the budgeted costs for the Aging Schools Program, and reduced fuel costs of \$1.2 million in transportation.

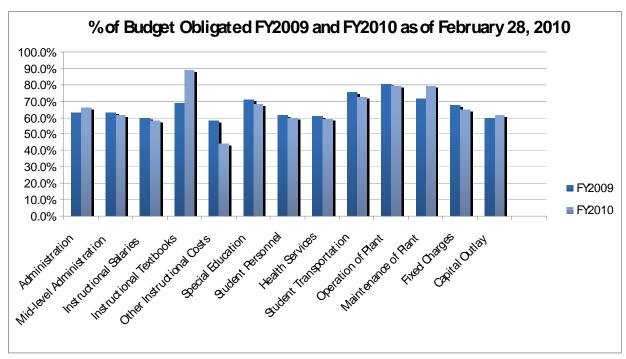


Figure 3

- Administration and Mid-level Administration The budget for non-salary administration expenditures decreased 5% from the amount budgeted last year primarily because of a decrease in consulting expenditures. This reduction is related to the upgrade in the human resources and fiscal computer systems which are expected to be completed this year. Mid-level administration non-salary expenditures are budgeted for a slight increase this year. Year-to-date expenditures in administration are greater than last year because of the timing of the issuance of purchase orders for consultants.
- *Instructional Salaries* The budget for instructional salaries was increased by \$8.5 million in FY2010 primarily to provide funding for salary increases. The budget increase also resulted from added instructional positions required due to increased enrollment, to maintain existing programs, and to provide for added personnel in some program areas.
- *Instructional Textbooks and Supplies* A significant portion of the instructional textbooks and supplies category is spent early in the fiscal year as orders are placed with vendors for textbooks and classroom supplies needed for the opening of school. The budget for this category was increased by 16.4%, or approximately \$3.8 million for the system-wide purchase of textbooks. To date, \$24.2 million, 88.6% of the FY2010 budgeted textbook funds have been committed; the remaining budget will be spent during the school year to purchase additional consumable classroom supplies, textbooks, and other media.
- Other Instructional Costs This category is comprised of commitments for contracted services, staff development, and equipment used to support the instructional programs. To date, \$6.3 million, 44.1% of the FY2010 budgeted funds have been committed. In the prior year, \$10.4 million, 58.1% had been committed. The decrease in year-to-date expenditures

over last year resulted primarily from significant expenditures for system-wide network enhancements which were completed in the prior year. It is expected that the remaining funds will be utilized by year end.

- Special Education The special education category includes costs associated with the educational needs of students receiving special education services. The FY2010 salary budget includes funding for salary increases; and, additionally was decreased by the budgeted costs of 194 FTE positions transferred to the pass-through grant. Also, \$35.8 million (88%) of the FY2010 special education non-salary budget is for private placement of children in non-public schools. To date, 87.6%, \$31.3 million of funds for private placement have been committed, compared with 97% committed at February 2009. It is expected that the remaining funds will be utilized by year end for private placement and related services.
- Student Personnel and Health Services Year-to-date FY2010 expenditures for student personnel and health services are currently in line with the budget.
- *Transportation* This category includes all costs associated with providing school transportation services for students between home, school, and school activities. Much of the transportation non-salary budget is committed early in the fiscal year to reflect the anticipated annual expenditures for contracts with private bus operators, fuel for vehicles, cost of bus maintenance, and other non-salary expenditures. The non-salary budget increased by approximately \$1 million, which can be attributed primarily to an increased budget for private bus contractors.
- Operation of Plant This category includes salary costs for care and upkeep of grounds and buildings. Additionally, costs of utilities (including telecommunications costs, gas and electric, fuel oil, sewer, and water) are also included. The non-salary expenditure budget for this category has increased \$2.6 million, 5.8% over the prior year. This increase is primarily attributable to an anticipated increase in the cost of utilities of \$1.8 million. Encumbrances for utilities have been established for approximately the full amount of the budgeted annual costs of \$35 million. Other expenditures in this category include the cost of building rent, \$5 million (including charter lease); custodial supplies, \$1.6 million; trash removal, \$1.1 million, and other related expenditures. As of February 2010, 92.8% of the non-salary budget has been committed, compared with 95% as of February 2009.
- Maintenance of Plant and Capital Outlay The maintenance category consists of activities related to the service and upkeep of building systems and grounds. The non-salary expenditure budget for this category decreased 5.9% over the prior year. This decrease is primarily related to a significant decrease in the state funding for the Aging Schools Program. Funding from the state for the Aging Schools Program had been awarded and a supplemental appropriation request of approximately \$1.2 million was approved by the county council in February. Year-to-date non-salary expenditures and encumbrances are \$14.4 million, 85.7% of the adjusted budgeted amount, as compared with \$13.6 million, or 76% in the prior fiscal year. The increase in expenditures over the prior year is related primarily to an increase in contracted services to maintain facilities. Capital Outlay non-salary expenditures are 68.2% at February 2010, as compared to 48.4% expended in February 2009. The increase in

expenditures over the prior year is a result of the purchase of re-locatable units for school renovation programs.

• *Fixed Charges* – This category includes the cost of employee benefits and other fixed costs. Health insurance and employer FICA represent 70% and 22% of the fixed charges budget, respectively. The FY2010 budget includes an increase of \$8.4 million resulting from increases in premiums for health insurance, workers compensation, FICA, and costs related to new positions.

## Comparison of FY 2009 and FY 2010 Revenues, Expenditures, and Encumbrances Budget and Actual For the Periods Ended February, 2009 and 2010 General Fund

Part				FY 2009							FY 2010						
Property   Property						Total		Remaining	Percentage				Total		Remaining	Percentage	
Billimine County				Adjusted	I	Rev/Exp/Enc.		Budget	Earned or		Adjusted	R	tev/Exp/Enc.		Budget	Earned or	
Part	Revenues			Budget	а	s of 02/28/09	á	as of 02/28/09	Obligated		Budget	a	s of 02/28/10	a	as of 02/28/10	Obligated	
Peter   1967   1968   1968   1968   1968   1968   1969	Baltimore County		\$	646,094,092	\$	359,315,183	\$	286,778,909	55.6%	\$	670,539,211	\$	349,412,088	\$	321,127,123	52.1%	
One Procession (Procession From Procession From Proces	State of Maryland			515,328,633		339,524,581		175,804,052	65.9%		499,801,751		327,832,902		171,968,849	65.6%	
One Procession (Procession From Procession From Proces	Federal			-		_		_	0.0%		8.439.290		3,355,191		5.084.099	39.8%	
Properties   Pro				10.993.000		6.838.694		4.154.306									
Mainteinstration			\$		\$		\$			\$		\$		\$			
Mid-level administration   Author   A	Expenditures and encumbrances																
Mid-level administration   Author   A	A desirint	1	•	22 769 272	6	14 100 546	6	0.570.726	50.70/	¢	22 018 022	e	14 641 642	¢	0.276.290	c1 20/	
Second columnication   Salary   72,764,711   46,606,239   26,158,232   64.1%   75,579,264   46,877,353   28,701,911   62.0%   60,008-sulary   71,618,918   40,06,994   31,03,324   56.7%   7366,708   43,79,411   3,427,297   56.1%   56.1%   7366,708   43,79,411   3,427,297   56.1%   56.	Administration	•	Ф		\$		\$			Ф		\$		\$			
Mid-level administration   Salary   72,764,471   46,666,239   26,158,232   64,11%   75,579,264   46,877,343   28,701,911   62,07%   61,060   79,928,390   50,666,833   29,261,556   63,4%   83,385,972   51,256,764   32,129,088   61,5%   61,000   61,000   61,147   61,000   61,000   61,147   61,000   61,000   61,000   61,147   61,000   61,000   61,000   61,147   61,000   61,000   61,147   61,000   61,000   61,000   61,147   61,000   61,000   61,147   61,000   61,147   61,000   61,000   61,147   61,000   61,000   61,147   61,000   61,147   61,000   61,147   61,000   61,147		•	_							-							
Processing		subtotal		36,679,405		23,232,586		13,446,819	63.3%	-	36,040,947		23,722,495		12,318,452	65.8%	
Instruction:	Mid-level administration	salary		72,764,471		46,606,239		26,158,232	64.1%		75,579,264		46,877,353		28,701,911	62.0%	
Instruction:		non-salary		7,163,918		4,060,594		3,103,324	56.7%		7,806,708		4,379,411		3,427,297	56.1%	
Instructional salaries   Instructional salaries   Instructional salaries   Instructional scattbooks   Instructional scattbooks		subtotal		79,928,389		50,666,833		29,261,556	63.4%	_	83,385,972		51,256,764		32,129,208	61.5%	
Instructional salaries   Instructional salaries   Instructional salaries   Instructional scattbooks   Instructional scattbooks	Instruction:																
Testractional textbooks   Testractional textbooks   Testractional textbooks   Testractional textbooks   Testractional costs   Test		salary		432,912,938		259,608,398		173,304,540	60.0%		441,427,940		255,548,619		185,879,321	57.9%	
Other instructional costs         non-salary         17,999,692         10,405,390         7,504,302         58.1%         14,306,242         6,304,665         8,001,577         44.1%           Special education         salary         105,171,833         66,232,605         38,939,228         63.0%         105,222,816         63,806,874         41,325,942         60.7%           non-salary abdotal         40,662,962         37,030,127         3,632,835         91.1%         40,611,980         35,461,542         5,147,438         87,3%           Student personnel         salary         7,855,304         4,855,842         2,999,462         61.8%         8,152,546         49,91,37         32,43,409         60.2%           mon-salary abdotal         7,855,304         4,855,842         2,999,462         61.8%         8,152,546         49,91,37         32,43,409         60.2%           mon-salary abdotal         8,049,330         4,951,368         3,079,962         61.5%         8,365,128         4,996,328         3,368,800         59.7%           Health services         salary abdotal         12,676,193         7,715,632         4,960,561         60.9%         13,143,736         7,690,818         5,452,918         58.5%           Student transportation abdotal         3,1296,44	Instructional textbooks	•		23,460,316					68.8%	_	27,320,909						
Special education   Salary   105,171,833   66,232,605   38,939,228   63.0%   105,222,816   63,896,874   41,325,942   60.7%   non-salary   40,662,962   37,030,127   3,632,835   91,1%   40,611,980   33,464,542   5,147,438   87,3%   subtotal   145,834,795   103,262,732   42,572,063   70.8%   145,834,796   99,361,416   46,473,380   68.1%   145,834,796   191,000   145,834,796   145,834,796   191,000   145,834,796   191,000   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   145,834,796   146,932,896   14		-									14,306,242						
Non-salary subtotal   145,834,795   103,262,732   42,572,063   70.8%   145,834,796   99,361,416   46,473,380   68.1%		-		105 151 000							107.000.016						
Suboral	Special education	salary				66,232,605		38,939,228	63.0%				63,896,874		41,325,942	60.7%	
Student personnel   salary   7,855,304   4,855,842   2,999,462   61.8%   8,152,546   4,909,137   3,243,409   60.2%   non-salary   194,026   95,526   98,500   49.2%   212,582   87,191   125,391   41.0%   12,676,193   4,951,368   3,097,962   61.5%   8,365,128   4,996,328   3,368,800   59.7%   1,000,841		non-salary				37,030,127		3,632,835	91.1%	_			35,464,542		5,147,438	87.3%	
Health services   salary   194,026   95,526   98,500   49,2%   212,582   87,191   125,391   41,0%   8,049,330   4,951,368   3,097,962   61.5%   8,365,128   4,996,328   3,368,800   59,7%		subtotal	_	145,834,795		103,262,732		42,572,063	70.8%	-	145,834,796		99,361,416		46,473,380	68.1%	
Health services   salary   12,676,193   7,715,632   4,960,561   60.9%   13,143,736   7,690,818   5,452,918   58.5%   12,960,448   7,918,040   5,042,408   61.1%   13,637,847   8,073,138   5,554,709   59.2%   12,250,729   20,814,350   436,379   97.9%   22,157,671   20,555,599   1,602,072   92.8%   20,100   10,100,072   10,100,07	Student personnel	salary		7,855,304		4,855,842		2,999,462	61.8%		8,152,546		4,909,137		3,243,409	60.2%	
Health services   salary   12,676,193   7,715,632   4,960,561   60.9%   13,143,736   7,690,818   5,452,918   58.5%   non-salary   284,255   202,408   81,847   71,2%   494,111   382,320   111,791   77.4%   12,960,448   7,918,040   5,042,408   61.1%   13,637,847   8,073,138   5,564,709   59.2%   Student transportation   salary   30,732,661   18,342,300   12,390,361   59.7%   31,578,328   18,443,012   13,135,316   58.4%   non-salary   21,250,729   20,814,350   436,379   97.9%   22,157,671   20,555,599   1,602,072   92.8%   10,903,300   39,156,650   12,826,740   75.3%   53,735,999   38,998,611   47,737,388   72.6%   10,903,400   10,903,400   10,903,400   10,903,400   10,903,400   10,903,400   10,903,400   10,903,400   10,903,400   10,903,400   10,903,400   18,272,329   79.6%   10,903,400		non-salary		194,026		95,526		98,500	49.2%		212,582		87,191		125,391	41.0%	
Non-salary subtotal   12,960,448   7,918,040   5,042,408   61.1%   13,637,847   8,073,138   5,564,709   59.2%		subtotal		8,049,330		4,951,368		3,097,962	61.5%		8,365,128		4,996,328		3,368,800	59.7%	
Non-salary subtotal   12,960,448   7,918,040   5,042,408   61.1%   13,637,847   8,073,138   5,564,709   59.2%				12 676 102							12 142 726						
Student transportation salary 30,732,661 18,342,300 12,390,361 59.7% 31,578,328 18,443,012 13,135,316 58.4% non-salary 21,250,729 20,814,350 436,379 97.9% 22,157,671 20,555,599 1,602,072 92.8% subtotal 51,983,390 39,156,650 12,826,740 75.3% 53,735,999 38,998,611 14,737,388 72.6%   Operation of plant salary 38,233,005 24,172,509 14,060,496 63.2% 39,274,589 24,607,854 14,666,735 62.7% non-salary 47,354,582 44,918,750 2,435,832 94.9% 50,092,041 46,486,447 3,605,594 92.8% subtotal 85,587,587 69,091,259 16,496,328 80.7% 89,366,630 71,094,301 18,272,329 79,6%   Maintenance of plant salary 11,680,331 7,591,005 4,089,326 65.0% 11,637,912 8,217,297 3,420,615 70.6% non-salary 17,918,446 13,614,577 4,303,869 76.0% 16,864,906 14,450,732 2,414,174 85,7% subtotal 29,598,777 21,205,582 8,393,195 71.6% 28,502,818 22,668,029 5,834,789 79,5%   Fixed charges non-salary 244,280,534 165,546,387 78,734,147 67,8% 252,688,706 163,506,426 89,182,280 64,7% non-salary 426,665 206,324 220,341 48,4% 426,665 290,830 135,835 68,2% subtotal 3,230,124 1,934,764 1,295,360 59,9% 3,291,786 2,029,689 1,262,097 61,7% Total Salary 738,598,467 451,041,517 287,556,950 61.1% 752,800,284 446,571,465 306,228,819 59,3% Total Non-Salary 433,817,258 322,070,460 111,746,798 74,2% 445,105,436 325,188,964 119,916,472 73,1%	Health services	-															
Student transportation salary 30,732,661 18,342,300 12,390,361 59.7% 31,578,328 18,443,012 13,135,316 58.4% non-salary 21,250,729 20,814,350 436,379 97.9% 22,157,671 20,555,599 1,602,072 92.8% subtotal 51,983,390 39,156,650 12,826,740 75.3% 53,735,999 38,998,611 14,737,388 72.6%   Operation of plant salary 38,233,005 24,172,509 14,060,496 63.2% 39,274,589 24,607,854 14,666,735 62.7% non-salary 47,354,582 44,918,750 2,435,832 94.9% 50,092,041 46,486,447 3,605,594 92.8% subtotal 85,587,587 69,091,259 16,496,328 80.7% 89,366,630 71,094,301 18,272,329 79.6%   Maintenance of plant salary 11,680,331 7,591,005 4,089,326 65.0% 11,637,912 8,217,297 3,420,615 70.6% non-salary 17,918,446 13,614,577 4,303,869 76.0% 16,864,906 14,450,732 2,414,174 85.7% subtotal 29,598,777 21,205,582 8,393,195 71.6% 28,502,818 22,668,029 5,834,789 79.5%   Fixed charges non-salary 244,280,534 165,546,387 78,734,147 67.8% 252,688,706 163,506,426 89,182,280 64.7%   Capital outlay salary 2,803,459 1,728,440 1,075,019 61.7% 2,865,121 1,738,859 1,126,262 60.7% non-salary 426,665 206,324 220,341 48.4% 426,665 290,830 135,835 68.2% subtotal 3,230,124 1,934,764 1,295,360 59.9% 3,291,786 2,029,689 1,262,097 61.7%   Total Salary 738,598,467 451,041,517 287,556,950 61.1% 752,800,284 446,571,465 306,228,819 59.3%   Total Salary 738,598,467 451,041,517 287,556,950 61.1% 752,800,284 446,571,465 306,228,819 59.3%   Total Non-Salary 433,817,258 322,070,460 111,746,798 74.2% 445,105,436 325,188,964 119,916,472 73.1%		•	_							_							
Dom-salary   21,250,729   20,814,350   436,379   97.9%   22,157,671   20,555,599   1,602,072   92.8%		subtotal		12,960,448		7,918,040		5,042,408	61.1%	- —	13,637,847		8,073,138		5,564,709	59.2%	
Subtotal         51,983,390         39,156,650         12,826,740         75.3%         53,735,999         38,998,611         14,737,388         72.6%           Operation of plant         salary         38,233,005         24,172,509         14,060,496         63.2%         39,274,589         24,607,854         14,666,735         62.7%           non-salary         47,354,582         44,918,750         2,435,832         94.9%         50,092,041         46,486,447         3,605,594         92.8%           subtotal         85,587,587         69,091,259         16,496,328         80.7%         89,366,630         71,094,301         18,272,329         79.6%           Maintenance of plant         salary         11,680,331         7,591,005         4,089,326         65.0%         11,637,912         8,217,297         3,420,615         70.6%           mon-salary         17,918,446         13,614,577         4,303,869         76.0%         16,864,906         14,450,732         2,414,174         85.7%           subtotal         29,598,777         21,205,582         8,393,195         71.6%         28,502,818         22,668,029         5,834,789         79.5%           Capital outlay         salary         2,803,459         1,728,440         1,075,019         61.7% <td>Student transportation</td> <td>salary</td> <td></td> <td>30,732,661</td> <td></td> <td>18,342,300</td> <td></td> <td>12,390,361</td> <td>59.7%</td> <td></td> <td>31,578,328</td> <td></td> <td>18,443,012</td> <td></td> <td>13,135,316</td> <td>58.4%</td>	Student transportation	salary		30,732,661		18,342,300		12,390,361	59.7%		31,578,328		18,443,012		13,135,316	58.4%	
Operation of plant salary 38,233,005 24,172,509 14,060,496 63.2% 39,274,589 24,607,854 14,666,735 62.7% non-salary 47,354,582 44,918,750 2,435,832 94,9% 50,092,041 46,486,447 3,605,594 92.8% subtotal 85,587,587 69,091,259 16,496,328 80,7% 89,366,630 71,094,301 18,272,329 79,6%   Maintenance of plant salary 11,680,331 7,591,005 4,089,326 65.0% 11,637,912 8,217,297 3,420,615 70,6% non-salary 17,918,446 13,614,577 4,303,869 76.0% 16,864,906 14,450,732 2,414,174 85.7% subtotal 29,598,777 21,205,582 8,393,195 71.6% 28,502,818 22,668,029 5,834,789 79.5%   Fixed charges non-salary 244,280,534 165,546,387 78,734,147 67.8% 252,688,706 163,506,426 89,182,280 64.7%   Capital outlay salary 2,803,459 1,728,440 1,075,019 61.7% 2,865,121 1,738,859 1,126,262 60.7% non-salary 426,665 206,324 220,341 48.4% 426,665 290,830 135,835 68.2% subtotal 3,230,124 1,934,764 1,295,360 59.9% 3,291,786 2,029,689 1,262,097 61.7%   Total Salary 738,598,467 451,041,517 287,556,950 61.1% 752,800,284 446,571,465 306,228,819 59.3%   Total Non-Salary 433,817,258 322,070,460 111,746,798 74.2% 445,105,436 325,188,964 119,916,472 73.1%		non-salary		21,250,729		20,814,350		436,379	97.9%		22,157,671		20,555,599		1,602,072	92.8%	
Naintenance of plant   Salary   11,680,331   7,591,005   4,089,326   65.0%   11,637,912   8,217,297   3,420,615   70.6%		subtotal		51,983,390		39,156,650		12,826,740	75.3%	_	53,735,999		38,998,611		14,737,388	72.6%	
Naintenance of plant   Salary   11,680,331   7,591,005   4,089,326   65.0%   11,637,912   8,217,297   3,420,615   70.6%	Operation of plant	colour		38 233 005		24 172 500		14 060 406	62.20/		30 274 580		24 607 954		14 666 725	62.70/	
Maintenance of plant         85,587,587         69,091,259         16,496,328         80.7%         89,366,630         71,094,301         18,272,329         79.6%           Maintenance of plant         salary         11,680,331         7,591,005         4,089,326         65.0%         11,637,912         8,217,297         3,420,615         70.6%           non-salary         17,918,446         13,614,577         4,303,869         76.0%         16,864,906         14,450,732         2,414,174         85.7%           subtotal         29,598,777         21,205,582         8,393,195         71.6%         28,502,818         22,668,029         5,834,789         79.5%           Fixed charges         non-salary         244,280,534         165,546,387         78,734,147         67.8%         252,688,706         163,506,426         89,182,280         64.7%           Capital outlay         salary         2,803,459         1,728,440         1,075,019         61.7%         2,865,121         1,738,859         1,126,262         60.7%           non-salary         426,665         206,324         220,341         48.4%         426,665         290,830         135,835         68.2%           Total Salary         738,598,467         451,041,517         287,556,950         61.1%<	Operation of plant	•															
Maintenance of plant salary 11,680,331 7,591,005 4,089,326 65.0% 11,637,912 8,217,297 3,420,615 70.6% non-salary 17,918,446 13,614,577 4,303,869 76.0% 16,864,906 14,450,732 2,414,174 85.7% subtotal 29,598,777 21,205,582 8,393,195 71.6% 28,502,818 22,668,029 5,834,789 79.5% Fixed charges non-salary 244,280,534 165,546,387 78,734,147 67.8% 252,688,706 163,506,426 89,182,280 64.7% Capital outlay salary 2,803,459 1,728,440 1,075,019 61.7% 2,865,121 1,738,859 1,126,262 60.7% non-salary 426,665 206,324 220,341 48.4% 426,665 290,830 135,835 68.2% subtotal 3,230,124 1,934,764 1,295,360 59.9% 3,291,786 2,029,689 1,262,097 61.7% Total Salary 738,598,467 451,041,517 287,556,950 61.1% 752,800,284 446,571,465 306,228,819 59.3% Total Non-Salary 433,817,258 322,070,460 111,746,798 74.2% 445,105,436 325,188,964 119,916,472 73.1%		-	_							-							
non-salary subtotal         17,918,446         13,614,577         4,303,869         76.0%         16,864,906         14,450,732         2,414,174         85.7% subtotal           Fixed charges         non-salary         244,280,534         165,546,387         78,734,147         67.8%         252,688,706         163,506,426         89,182,280         64.7%           Capital outlay         salary alary non-salary         2,803,459         1,728,440         1,075,019         61.7%         2,865,121         1,738,859         1,126,262         60.7% subtotal           3,230,124         1,934,764         1,295,360         59.9%         3,291,786         2,029,689         1,262,097         61.7%           Total Salary         738,598,467         451,041,517         287,556,950         61.1%         752,800,284         446,571,465         306,228,819         59.3%           Total Non-Salary         433,817,258         322,070,460         111,746,798         74.2%         445,105,436         325,188,964         119,916,472         73.1%		Subtour	_			05,051,235		10,470,320	00.770	_	07,000,000		71,074,301		10,272,327	77.070	
subtotal         29,598,777         21,205,582         8,393,195         71.6%         28,502,818         22,668,029         5,834,789         79.5%           Fixed charges         non-salary         244,280,534         165,546,387         78,734,147         67.8%         252,688,706         163,506,426         89,182,280         64.7%           Capital outlay         salary         2,803,459         1,728,440         1,075,019         61.7%         2,865,121         1,738,859         1,126,262         60.7%           non-salary         426,665         206,324         220,341         48.4%         426,665         290,830         135,835         68.2%           subtotal         3,230,124         1,934,764         1,295,360         59.9%         3,291,786         2,029,689         1,262,097         61.7%           Total Salary         738,598,467         451,041,517         287,556,950         61.1%         752,800,284         446,571,465         306,228,819         59.3%           Total Non-Salary         433,817,258         322,070,460         111,746,798         74.2%         445,105,436         325,188,964         119,916,472         73.1%	Maintenance of plant	salary		11,680,331		7,591,005		4,089,326	65.0%		11,637,912		8,217,297		3,420,615	70.6%	
Fixed charges non-salary 244,280,534 165,546,387 78,734,147 67.8% 252,688,706 163,506,426 89,182,280 64.7%  Capital outlay salary 2,803,459 1,728,440 1,075,019 61.7% 2,865,121 1,738,859 1,126,262 60.7% non-salary 426,665 206,324 220,341 48.4% 426,665 290,830 135,835 68.2% subtotal 3,230,124 1,934,764 1,295,360 59.9% 3,291,786 2,029,689 1,262,097 61.7%  Total Salary 738,598,467 451,041,517 287,556,950 61.1% 752,800,284 446,571,465 306,228,819 59.3% Total Non-Salary 433,817,258 322,070,460 111,746,798 74.2% 445,105,436 325,188,964 119,916,472 73.1%		non-salary		17,918,446		13,614,577		4,303,869	76.0%	_	16,864,906		14,450,732		2,414,174	85.7%	
Capital outlay salary 2,803,459 1,728,440 1,075,019 61.7% 2,865,121 1,738,859 1,126,262 60.7% non-salary 426,665 206,324 220,341 48.4% 426,665 290,830 135,835 68.2% subtotal 3,230,124 1,934,764 1,295,360 59.9% 3,291,786 2,029,689 1,262,097 61.7%  Total Salary 738,598,467 451,041,517 287,556,950 61.1% 752,800,284 446,571,465 306,228,819 59.3% Total Non-Salary 433,817,258 322,070,460 111,746,798 74.2% 445,105,436 325,188,964 119,916,472 73.1%		subtotal	_	29,598,777		21,205,582		8,393,195	71.6%	. —	28,502,818		22,668,029		5,834,789	79.5%	
non-salary subtotal         426,665         206,324         220,341         48.4%         426,665         290,830         135,835         68.2%           Total Salary         738,598,467         451,041,517         287,556,950         61.1%         752,800,284         446,571,465         306,228,819         59.3%           Total Non-Salary         433,817,258         322,070,460         111,746,798         74.2%         445,105,436         325,188,964         119,916,472         73.1%	Fixed charges	non-salary		244,280,534		165,546,387		78,734,147	67.8%		252,688,706		163,506,426		89,182,280	64.7%	
non-salary subtotal         426,665         206,324         220,341         48.4%         426,665         290,830         135,835         68.2%           Total Salary         738,598,467         451,041,517         287,556,950         61.1%         752,800,284         446,571,465         306,228,819         59.3%           Total Non-Salary         433,817,258         322,070,460         111,746,798         74.2%         445,105,436         325,188,964         119,916,472         73.1%	Capital outlay	salarv		2,803,459		1,728.440		1,075.019	61.7%		2,865,121		1,738.859		1,126.262	60.7%	
subtotal         3,230,124         1,934,764         1,295,360         59.9%         3,291,786         2,029,689         1,262,097         61.7%           Total Salary         738,598,467         451,041,517         287,556,950         61.1%         752,800,284         446,571,465         306,228,819         59.3%           Total Non-Salary         433,817,258         322,070,460         111,746,798         74.2%         445,105,436         325,188,964         119,916,472         73.1%	· · · · · · · · · · · · · · · · · · ·	-															
Total Salary         738,598,467         451,041,517         287,556,950         61.1%         752,800,284         446,571,465         306,228,819         59.3%           Total Non-Salary         433,817,258         322,070,460         111,746,798         74.2%         445,105,436         325,188,964         119,916,472         73.1%		-	_							_							
Total Non-Salary 433,817,258 322,070,460 111,746,798 74.2% 445,105,436 325,188,964 119,916,472 73.1%										_							
•	•																
Total expenditures and encumbrances \$ 1,172,415,725 \$ 773,111,977 \$ 399,303,748 65.9% \$ 1,197,905,720 \$ 771,760,429 \$ 426,145,291 64.4%	•		_														
	Total expenditures and encumbrances		\$	1,172,415,725	\$	773,111,977	\$	399,303,748	65.9%	\$	1,197,905,720	\$	771,760,429	\$	426,145,291	64.4%	

Prepared by: Office of Accounting and Financial Reporting, March 10, 2010

Figure 4